HARRIS COUNTY, TEXAS

ANNUAL FINANCIAL REPORT

OCTOBER 31, 2023

HARRIS COUNTY IMPROVEMENT DISTRICT NO. 3 HARRIS COUNTY, TEXAS ANNUAL FINANCIAL REPORT OCTOBER 31, 2023

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INDEPENDENT AUDITOR'S REPORT

Board of Directors Harris County Improvement District No. 3 Harris County, Texas

Opinions

We have audited the accompanying financial statements of the governmental activities and each major fund of Harris County Improvement District No. 3 (the "District") as of and for the year ended October 31, 2023, and the related notes to the financial statements, which collectively comprise the District's basic financial statements as listed in the table of contents.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities and each major fund of the District as of October 31, 2023, and the respective changes in financial position for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinions

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the District, and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the District's ability to continue as a going concern for twelve months beyond the financial statement date, including any currently known information that may raise substantial doubt shortly thereafter.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinions. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards and *Government Auditing Standards* will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with generally accepted auditing standards and *Government Auditing Standards*, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the District's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the District's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the Management's Discussion and Analysis and the Schedule of Revenues, Expenditures and Changes in Fund Balance - Budget and Actual - General Fund be presented to supplement the basic financial statements. Such information is the responsibility of management and, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Board of Directors Harris County Improvement District No. 3

Supplementary Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the District's basic financial statements. The supplementary information required by the Texas Commission on Environmental Quality as published in the Water District Financial Management Guide, and the schedule of expenditures of federal awards, as required by Title 2 U.S. Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards, are presented for purposes of additional analysis and is not a required part of the basic financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. The supplementary information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated, in all material respects, in relation to the basic financial statements as a whole.

Other Reporting Required by Government Auditing Standards

In accordance with Government Auditing Standards, we have also issued our report dated February 20, 2024, on our consideration of the District's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the District's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with Government Auditing Standards in considering the District's internal control over financial reporting and compliance.

MCall Dikon Swedland Banfort PLIC

McCall Gibson Swedlund Barfoot PLLC Certified Public Accountants Houston, Texas

February 20, 2024

Management's discussion and analysis of Harris County Improvement District No. 3's (the "District") financial performance provides an overview of the District's financial activities for the fiscal year ended October 31, 2023. Please read it in conjunction with the District's financial statements.

USING THIS ANNUAL REPORT

This annual report consists of a series of financial statements. The basic financial statements include: (1) combined fund financial statements and government-wide financial statements and (2) notes to the financial statements. The combined fund financial statements and government-wide financial statements combine both: (1) the Statement of Net Position and Governmental Funds Balance Sheet and (2) the Statement of Activities and Governmental Funds Statement of Revenues, Expenditures and Changes in Fund Balances. This report also includes required and other supplementary information in addition to the basic financial statements.

GOVERNMENT-WIDE FINANCIAL STATEMENTS

The District's annual report includes two financial statements combining the government-wide financial statements and the fund financial statements. The government-wide financial statements provide both long-term and short-term information about the District's overall status. Financial reporting at this level uses a perspective similar to that found in the private sector with its basis in full accrual accounting and elimination or reclassification of internal activities.

The Statement of Net Position includes all of the District's assets, liabilities, and deferred inflows and outflows of resources, with the difference reported as net position. Over time, increases or decreases in net position may serve as a useful indicator of whether the financial position of the District as a whole is improving or deteriorating. Evaluation of the overall health of the District would extend to other non-financial factors.

The Statement of Activities reports how the District's net position changed during the current fiscal year. All current year revenues and expenses are included regardless of when cash is received or paid.

FUND FINANCIAL STATEMENTS

The combined statements also include fund financial statements. A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The District has two governmental fund types. The General Fund accounts for resources not accounted for in another fund, property tax and other revenues, and general expenditures. The Debt Service Fund accounts for ad valorem taxes and financial resources restricted, committed or assigned for servicing bond debt and the cost of assessing and collecting taxes.

FUND FINANCIAL STATEMENTS (Continued)

Governmental funds are reported in each of the financial statements. The focus in the fund statements provides a distinctive view of the District's governmental funds. These statements report short-term fiscal accountability focusing on the use of spendable resources and balances of spendable resources available at the end of the year. They are useful in evaluating annual financing requirements of the District and the commitment of spendable resources for the near-term.

Since the government-wide focus includes the long-term view, comparisons between these two perspectives may provide insight into the long-term impact of short-term financing decisions. The adjustments columns, the Reconciliation of the Governmental Funds Balance Sheet to the Statement of Net Position and the Reconciliation of the Governmental Funds Statement of Revenues, Expenditures and Changes in Fund Balances to the Statement of Activities explain the differences between the two presentations and assist in understanding the differences between these two perspectives.

NOTES TO THE FINANCIAL STATEMENTS

The accompanying notes to the financial statements provide information essential to a full understanding of the government-wide and fund financial statements.

OTHER INFORMATION

In addition to the financial statements and accompanying notes, this report also presents certain required supplementary information ("RSI") and other supplementary information. A budgetary comparison schedule is included as RSI for the General Fund.

GOVERNMENT-WIDE FINANCIAL ANALYSIS

Net position may serve over time as a useful indicator of the District's financial position. In the case of the District, assets exceeded liabilities and deferred inflows of resources by \$14,232,153 as of October 31, 2023.

The following is a comparative analysis of government-wide changes in net position:

GOVERNMENT-WIDE FINANCIAL ANALYSIS (Continued)

	Summary of Changes in the Statement of Net Position					
		2023		2022	(Change Positive Negative)
Current and Other Assets	\$	21,264,385	\$	18,151,858	\$	3,112,527
Right-to-Use Assets (Net of Amortization) Capital Assets (Net of Accumulated		304,598		393,749		(89,151)
Depreciation)	_	696,376	_	725,220		(28,844)
Total Assets	\$	22,265,359	\$	19,270,827	\$	2,994,532
Bonds Payable	\$	1,960,000	\$	2,020,000	\$	60,000
Lease Payable		329,079		420,117		91,038
Other Liabilities		350,786		139,813		(210,973)
Total Liabilities	\$	2,639,865	\$	2,579,930	\$	(59,935)
Deferred Inflows of Resources	\$	5,393,341	\$	4,919,531	\$	(473,810)
Net Position:						
Net Investment in Capital Assets	\$	(1,288,105)	\$	(1,321,148)	\$	33,043
Restricted		188,386		132,111		56,275
Unrestricted		15,331,872		12,960,403		2,371,469
Total Net Position	\$	14,232,153	\$	11,771,366	\$	2,460,787

The following table provides a summary of the District's operations for the years ended October 31, 2023, and October 31, 2022. The District's net position increased by \$2,460,787.

		Summary of Cl	hange	s in the Statem	ent of	Activities	
	'					Change	
						Positive	
	2023			2022		(Negative)	
Revenues:							
Property Taxes	\$	4,847,301	\$	4,333,354	\$	513,947	
Grant Revenues		1,460,156		1,192,956		267,200	
Other Revenues		709,617		158,803		550,814	
Total Revenues	\$	7,017,074	\$	5,685,113	\$	1,331,961	
Expenses for Services		4,556,287		4,048,776		(507,511)	
Change in Net Position	\$	2,460,787	\$	1,636,337	\$	824,450	
Net Position, Beginning of Year		11,771,366		10,135,029		1,636,337	
Net Position, End of Year	\$	14,232,153	\$	11,771,366	\$	2,460,787	

FINANCIAL ANALYSIS OF THE DISTRICT'S GOVERNMENTAL FUNDS

The District's combined fund balances as of October 31, 2023, were \$15,436,447, an increase of \$2,429,986 from the prior year.

The General Fund fund balance increased by \$2,375,031, primarily due to current year grant revenues and property tax revenues exceeding current year expenditures.

The Debt Service Fund fund balance increased by \$54,955, primarily due to the structure of the District's debt.

GENERAL FUND BUDGETARY HIGHLIGHTS

The Board of Directors did not amend the budget during the current fiscal year. Actual revenues were \$2,258,119 more than budgeted revenues, actual expenditures were \$936,479 less than budgeted expenditures, and transfers in of \$4,698 were not budgeted, which resulted in a positive budget variance of \$3,199,296.

CAPITAL ASSETS

The District's capital assets as of October 31, 2023, amount to \$696,376 (net of accumulated depreciation). This investment in capital assets includes furniture and equipment, a vehicle and art.

Capital Assets At Year-End, Net of Accumulated Depreciation

	2023	2022]	Change Positive Negative)
Capital Assets, Net of Accumulated Depreciation:	,			,
Furniture and Equipment Vehicle Art	\$ 27 6,493 689,856	\$ 1,286 11,578 712,356	\$	(1,259) (5,085) (22,500)
Total Net Capital Assets	\$ 696,376	\$ 725,220	\$	(28,844)

Additional information on the District's capital assets can be found in Note 6 of this report.

The District also entered into a lease agreement for office space which is recorded as a right-ofuse asset in the government-wide financial statements. See Note 8 for further disclosure.

LONG-TERM DEBT ACTIVITY

As of October 31, 2023, the District had total bond debt payable of \$1,960,000. The changes in the debt position of the District during the fiscal year ended October 31, 2023, are summarized as follows:

Bond Debt Payable, November 1, 2022	\$ 2,020,000
Less: Bond Principal Paid	60,000
Bond Debt Payable, October 31, 2023	\$ 1,960,000

The District's bonds carry an underlying rating of "AA" by Standard and Poor's Financial Services LLC.

The District also entered into a lease agreement for office space which is recorded as a lease liability in the government-wide financial statements. See Note 8 for further disclosure.

CONTACTING THE DISTRICT'S MANAGEMENT

This financial report is designed to provide a general overview of the District's finances. Questions concerning any of the information provided in this report or requests for additional information should be addressed to Harris County Improvement District No. 3, 3120 Southwest Freeway, Suite 102, Houston, Texas 77098.

STATEMENT OF NET POSITION AND GOVERNMENTAL FUNDS BALANCE SHEET OCTOBER 31, 2023

				Debt	
	G	eneral Fund	Ser	Service Fund	
ASSETS		_		_	
Cash	\$	208,886	\$		
Investments		15,104,934		167,778	
Receivables:					
Property Taxes (Less Reserve for					
Uncollectable Taxes \$78,220)		5,230,107		150,343	
Penalty and Interest on Delinquent Taxes					
Other		354,981			
Prepaid Costs		12,275			
Right-to-Use Assets (Net of Accumulated Amortization)					
Capital Assets (Net of Accumulated					
Depreciation)					
TOTAL ASSETS	\$	20,911,183	\$	318,121	

Total	A	djustments	tatement of Net Position
\$ 208,886 15,272,712	\$		\$ 208,886 15,272,712
5,380,450			5,380,450
354,981		35,081	35,081 354,981
12,275		304,598	12,275 304,598
 		696,376	 696,376
\$ 21,229,304	\$	1,036,055	\$ 22,265,359

STATEMENT OF NET POSITION AND GOVERNMENTAL FUNDS BALANCE SHEET OCTOBER 31, 2023

	Ge	neral Fund	Ser	Debt vice Fund
Accounts Payable Accrued Interest Payable Long-Term Liabilities: Lease Payable, Due Within One Year Lease Payable, Due After One Year Bonds Payable, Due Within One Year Bonds Payable, Due After One Year	\$	334,187	\$	
TOTAL LIABILITIES	\$	334,187	\$	-0-
DEFERRED INFLOWS OF RESOURCES Property Taxes FUND BALANCES	\$	5,308,327	\$	150,343
Nonspendable: Prepaid Costs Restricted for Debt Service Assigned to 2024 Budget Deficit Unassigned	\$	12,275 1,132,254 14,124,140	\$	167,778
TOTAL FUND BALANCES	\$	15,268,669	\$	167,778
TOTAL LIABILITIES, DEFERRED INFLOWS OF RESOURCES AND FUND BALANCES	<u>\$</u>	20,911,183	\$	318,121

NET POSITION

Net Investment in Capital Assets Restricted for Debt Service Unrestricted

TOTAL NET POSITION

Total	Adjustments	Statement of Net Position
\$ 334,187	\$ 16,599	\$ 334,187 16,599
	93,397 235,682 65,000 1,895,000	93,397 235,682 65,000 1,895,000
\$ 334,187	\$ 2,305,678	\$ 2,639,865
\$ 5,458,670	\$ (65,329)	\$ 5,393,341
\$ 12,275 167,778 1,132,254 14,124,140	\$ (12,275) (167,778) (1,132,254) (14,124,140)	\$
\$ 15,436,447	\$ (15,436,447)	\$ -0-
\$ 21,229,304		
	\$ (1,288,105) 188,386 15,331,872 \$ 14,232,153	\$ (1,288,105) 188,386 15,331,872 \$ 14,232,153

HARRIS COUNTY IMPROVEMENT DISTRICT NO. 3 RECONCILIATION OF THE GOVERNMENTAL FUNDS BALANCE SHEET TO THE STATEMENT OF NET POSITION OCTOBER 31, 2023

Total Fund Balances - Governmental Funds

\$ 15,436,447

Amounts reported for governmental activities in the Statement of Net Position are different because:

Capital assets and leased assets used in governmental activities are not current financial resources and, therefore, are not reported as assets in the governmental funds.

1,000,974

Deferred inflows of resources related to property tax revenues and penalty and interest receivable on delinquent taxes for the 2022 and prior tax levies became part of recognized revenue in the governmental activities of the District.

100,410

Certain liabilities are not due and payable in the current period and, therefore, are not reported as liabilities in the governmental funds. These liabilities at year end consist of:

Accrued Interest Payable	\$ (16,599))
Lease Payable	(329,079))
Bonds Payable Within One Year	(65,000))
Bonds Payable After One Year	(1,895,000))

(2,305,678)

Total Net Position - Governmental Activities

\$ 14,232,153



HARRIS COUNTY IMPROVEMENT DISTRICT NO. 3 STATEMENT OF ACTIVITIES AND GOVERNMENTAL FUNDS STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES FOR THE YEAR ENDED OCTOBER 31, 2023

				Debt
	G	eneral Fund	Ser	vice Fund
REVENUES				
Property Taxes	\$	4,699,169	\$	151,763
Penalty and Interest		17,598		
Contract Patrol		18,883		
Grant Revenues		1,460,156		54.055
Investment Revenues Miscellaneous Revenues		616,767 491		54,955
Miscenaneous Revenues		491		
TOTAL REVENUES	\$	6,813,064	\$	206,718
EXPENDITURES/EXPENSES				
Service Operations:				
Depreciation and Amortization	\$		\$	
Security and Public Safety		562,902		
Planning and Urban Design		2,678,319		
Public Relations and Business Development		374,310		
Program Support Services		689,970		500
Debt Service:		01.020		
Lease Principal		91,038		
Lease Interest		46,192		(0,000
Bond Principal Bond Interest				60,000
Bond interest		_		86,565
TOTAL EXPENDITURES/EXPENSES	\$	4,442,731	\$	147,065
EXCESS (DEFICIENCY) OF REVENUES OVER				
EXPENDITURES/EXPENSES	\$	2,370,333	\$	59,653
				<u> </u>
OTHER FINANCING SOURCES (USES)		4 500		(4.500)
Transfers In(Out)	\$	4,698	\$	(4,698)
NET CHANGE IN FUND BALANCES	\$	2,375,031	\$	54,955
CHANGE IN NET POSITION				
FUND BALANCES/NET POSITION -		10.000 505		110 000
NOVEMBER 1, 2022		12,893,638		112,823
FUND BALANCES/NET POSITION -				
OCTOBER 31, 2023	\$	15,268,669	\$	167,778

Total	Adjustments	Statement of Activities
\$ 4,850,932 17,598 18,883 1,460,156 671,722 491	\$ (3,631) 923	\$ 4,847,301 18,521 18,883 1,460,156 671,722 491
\$ 7,019,782	\$ (2,708)	\$ 7,017,074
\$ 562,902 2,678,319 374,310 690,470	\$ 117,995	\$ 117,995 562,902 2,678,319 374,310 690,470
91,038 46,192 60,000 86,565	(91,038) 1 (60,000) (467)	46,193 86,098
\$ 4,589,796	\$ (33,509)	\$ 4,556,287
\$ 2,429,986	\$ 30,801	\$ 2,460,787
\$ -0-	\$ -0-	\$ -0-
\$ 2,429,986	\$ (2,429,986)	\$
	2,460,787	2,460,787
13,006,461	(1,235,095)	11,771,366
\$ 15,436,447	\$ (1,204,294)	\$ 14,232,153

HARRIS COUNTY IMPROVEMENT DISTRICT NO. 3 RECONCILIATION OF THE GOVERNMENTAL FUNDS STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES TO THE STATEMENT OF ACTIVITIES FOR THE YEAR ENDED OCTOBER 31, 2023

Net Change in Fund Balances - Governmental Funds	\$ 2,429,986
Amounts reported for governmental activities in the Statement of Activities are different because:	
Governmental funds report tax revenues when collected. However, in the Statement of Activities, revenue is recorded in the accounting period for which the taxes are levied.	(3,631)
Governmental funds report penalty and interest revenue on property taxes when collected. However, in the Statement of Activities, revenue is recorded when penalties and interest are assessed.	923
Governmental funds do not account for depreciation and amortization. However, in the Statement of Net Position, capital assets are depreciated and leased assets are amortized over the estimated useful lives.	(117,995)
Governmental funds report bond and lease principal payments as expenditures. However, in the Statement of Net Position, bond principal payments are reported as decreases in long-term liabilities.	151,038
Governmental funds report interest expenditures on long-term debt as expenditures in the year paid. However, in the Statement of Net Position, interest is accrued on the long-term debt through fiscal year-end.	 466
Change in Net Position - Governmental Activities	\$ 2,460,787

NOTES TO THE FINANCIAL STATEMENTS OCTOBER 31, 2023

NOTE 1. CREATION OF DISTRICT

The Harris County Improvement District No. 3, (the "District") was created, effective May 26, 1997, by the Texas Legislature under provisions of Senate Bill No. 1750, now governed by Chapter 3805 of the Texas Special District Local Laws Code. The District's boundaries were modified (enlarged to conform to the boundaries of Reinvestment Zone No. 19 of the City of Houston) by a subsequent act of the Texas Legislature. Pursuant to the provisions of the Act creating the District, the District is empowered to promote, develop, encourage, and maintain employment, commerce, transportation, housing, tourism, recreation, arts and entertainment, economic development, safety, and the public welfare within the District's boundaries. The Board of Directors held its first meeting on June 24, 1997 and sold its first bonds on August 22, 2013.

NOTE 2. SIGNIFICANT ACCOUNTING POLICIES

The accompanying financial statements have been prepared in accordance with accounting principles generally accepted in the United States of America as promulgated by the Governmental Accounting Standards Board ("GASB"). In addition, the accounting records of the District are maintained generally in accordance with the *Water District Financial Management Guide* published by the Texas Commission on Environmental Quality (the "Commission").

The District is a political subdivision of the State of Texas governed by an elected board. GASB has established the criteria for determining whether or not an entity is a primary government or a component unit of a primary government. The primary criteria are that it has a separately elected governing body, it is legally separate, and it is fiscally independent of other state and local governments. Under these criteria, the District is considered a primary government and is not a component unit of any other government. Additionally, no other entities meet the criteria for inclusion in the District's financial statement as component units.

Financial Statement Presentation

These financial statements have been prepared in accordance with GASB Codification of Governmental Accounting and Financial Reporting Standards Part II, Financial Reporting ("GASB Codification").

NOTES TO THE FINANCIAL STATEMENTS OCTOBER 31, 2023

NOTE 2. SIGNIFICANT ACCOUNTING POLICIES (Continued)

Financial Statement Presentation (Continued)

The GASB Codification sets forth standards for external financial reporting for all state and local government entities, which include a requirement for a Statement of Net Position and a Statement of Activities. It requires the classification of net position into three components: Net Investment in Capital Assets; Restricted; and Unrestricted. These classifications are defined as follows:

- Net Investment in Capital Assets This component of net position consists of capital assets, including restricted capital assets, net of accumulated depreciation and reduced by the outstanding balances of any bonds, mortgages, notes, or other borrowings that are attributable to the acquisition, construction, or improvements of those assets.
- Restricted Net Position This component of net position consists of external constraints placed on the use of assets imposed by creditors (such as through debt covenants), grantors, contributors, or laws or regulation of other governments or constraints imposed by law through constitutional provisions or enabling legislation.
- Unrestricted Net Position This component of net position consists of Net Position that do not meet the definition of Restricted or Net Investment in Capital Assets.

When both restricted and unrestricted resources are available for use, generally it is the District's policy to use restricted resources first.

Government-Wide Financial Statements

The Statement of Net Position and the Statement of Activities display information about the District as a whole. The District's Statement of Net Position and Statement of Activities are combined with the governmental fund financial statements. The District is viewed as a special-purpose government and has the option of combining these financial statements.

The Statement of Net Position is reported by adjusting the governmental fund types to report on the full accrual basis, economic resource basis, which recognizes all long-term assets and receivables as well as long-term debt and obligations. Any amounts recorded due to and due from other funds are eliminated in the Statement of Net Position.

NOTES TO THE FINANCIAL STATEMENTS OCTOBER 31, 2023

NOTE 2. SIGNIFICANT ACCOUNTING POLICIES (Continued)

Government-Wide Financial Statements (Continued)

The Statement of Activities is reported by adjusting the governmental fund types to report only items related to current year revenues and expenditures. Items such as capital outlay are allocated over their estimated useful lives as depreciation expense. Internal activities between governmental funds, if any, are eliminated by adjustment to obtain net total revenue and expense of the government-wide Statement of Activities.

Fund Financial Statements

As discussed above, the District's fund financial statements are combined with the government-wide financial statements. The fund financial statements include a Balance Sheet and Statement of Revenues, Expenditures and Changes in Fund Balances.

Governmental Funds

The District has two governmental funds and considers these funds to be major funds.

<u>General Fund</u> - To account for resources not required to be accounted for in another fund, property tax and other revenues and general expenditures.

<u>Debt Service Fund</u> - To account for ad valorem taxes and financial resources restricted, committed or assigned for servicing bond debt and the cost of assessing and collecting taxes.

Basis of Accounting

The District uses the modified accrual basis of accounting for governmental fund types. The modified accrual basis of accounting recognizes revenues when both "measurable and available." Measurable means the amount can be determined. Available means collectible within the current period or soon enough thereafter to pay current liabilities. The District considers revenue reported in governmental funds to be available if they are collectible within 60 days after year end. Also, under the modified accrual basis of accounting, expenditures are recorded when the related fund liability is incurred, except for principal and interest on long-term debt, which are recognized as expenditures when payment is due.

NOTES TO THE FINANCIAL STATEMENTS OCTOBER 31, 2023

NOTE 2. SIGNIFICANT ACCOUNTING POLICIES (Continued)

Basis of Accounting (Continued)

Property taxes considered available by the District and included in revenue include the 2022 tax levy collections during the period October 1, 2022, to October 31, 2023, and taxes collected from November 1, 2022, to October 31, 2023, for the 2021 and prior tax levies. The 2023 tax levy has been fully deferred to meet the cost of operations for the 2024 fiscal year.

Amounts transferred from one fund to another fund are reported as other financing sources or uses. Loans by one fund to another fund and amounts paid by one fund for another fund are reported as interfund receivables and payables in the Governmental Funds Balance Sheet if there is intent to repay the amount and if the debtor fund has the ability to repay the advance on a timely basis. As of October 31, 2023, the Debt Service Fund transferred \$4,698 to the General Fund for maintenance tax collections.

Capital Assets

Capital assets, which include office equipment and fixtures and vehicles, are reported in the government-wide Statement of Net Position. All capital assets are valued at historical cost or estimated historical cost if actual historical cost is not available. Donated assets are valued at their fair market value on the date donated. Repairs and maintenance are recorded as expenditures in the governmental fund incurred and as an expense in the government-wide Statement of Activities. Capital asset additions, improvements and preservation costs that extend the life of an asset are capitalized and depreciated over the estimated useful life of the asset. Engineering fees and certain other costs are capitalized as part of the asset. Assets are capitalized, including infrastructure assets, if they have an original cost greater than \$5,000 and a useful life over two years. Depreciation is calculated on each class of depreciable property using the straight-line method of depreciation. Furniture and equipment are depreciated over period ranging from 3 to 5 years. Vehicles and leasehold improvements are depreciated over a period of 5 years. Art is depreciated over a period of 40 years.

Budgeting

An annual unappropriated budget is adopted for the General Fund by the District's Board of Directors. The budget is prepared using the same method of accounting as for financial reporting. The original General Fund budget for the current year was not amended. The Schedule of Revenues, Expenditures and Changes in Fund Balance – Budget and Actual – General Fund presents the original and revised budget amounts, if revised, compared to the actual amounts of revenues and expenditures for the current year.

NOTES TO THE FINANCIAL STATEMENTS OCTOBER 31, 2023

NOTE 2. SIGNIFICANT ACCOUNTING POLICIES (Continued)

Pensions

The District provides benefits to its employees under simple IRA plans. During the current fiscal year, the District contributed \$48,577 to the employee's simple IRA plans. Employees are also provided social security benefits.

Measurement Focus

Measurement focus is a term used to describe which transactions are recognized within the various financial statements. In the government-wide Statement of Net Position and Statement of Activities, the governmental activities are presented using the economic resources measurement focus. The accounting objectives of this measurement focus are the determination of operating income, changes in net position, financial position, and cash flows. All assets and liabilities associated with the activities are reported. Fund equity is classified as net position.

Governmental fund types are accounted for on a spending or financial flow measurement focus. Accordingly, only current assets and current liabilities are included on the Balance Sheet, and the reported fund balances provide an indication of available spendable or appropriable resources. Operating statements of governmental fund types report increases and decreases in available spendable resources. Fund balances in governmental funds are classified using the following hierarchy:

Nonspendable: amounts that cannot be spent either because they are in nonspendable form or because they are legally or contractually required to be maintained intact.

Restricted: amounts that can be spent only for specific purposes because of constitutional provisions, or enabling legislation, or because of constraints that are imposed externally.

Committed: amounts that can be spent only for purposes determined by a formal action of the Board of Directors. The Board is the highest level of decision-making authority for the District. This action must be made no later than the end of the fiscal year. Commitments may be established, modified, or rescinded only through ordinances or resolutions approved by the Board. The District does not have any committed fund balances.

Assigned: amounts that do not meet the criteria to be classified as restricted or committed, but that are intended to be used for specific purposes. The District has not adopted a formal policy regarding the assignment of fund balances. The District assigned \$1,132,254 of its General Fund fund balance to offset a budgeted deficit in 2024.

Unassigned: all other spendable amounts in the General Fund.

NOTES TO THE FINANCIAL STATEMENTS OCTOBER 31, 2023

NOTE 2. SIGNIFICANT ACCOUNTING POLICIES (Continued)

Measurement Focus (Continued)

When expenditures are incurred for which restricted, committed, assigned or unassigned fund balances are available, the District considers amounts to have been spent first out of restricted funds, then committed funds, then assigned funds, and finally unassigned funds.

Accounting Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amount of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenditures during the reporting period. Actual results could differ from those estimates.

NOTE 3. LONG-TERM DEBT

	Series 2013
Amount Outstanding – October 31, 2023	\$ 1,960,000
Interest Rates	4.00% - 4.70%
Maturity Dates – Beginning/Ending	February 15, 2024/2043
Interest Payment Dates	February 15/ August 15
Callable Dates	February 15, 2021*

^{*} Or on any date thereafter, in whole or in part, at the option of the District, at a price of par plus accrued interest from the most recent interest payment date to the date fixed for redemption. The Series 2013 term bonds maturing on February 15, 2028, February 15, 2031, February 15, 2034, February 15, 2037, February 15, 2040 and February 15, 2043, are subject to mandatory redemption on February 15, 2026, February 15, 2029, February 15, 2032, February 15, 2035, February 15, 2038, and February 15, 2041, respectively.

The following is a summary of transactions regarding bonds payable for the year ended October 31, 2023:

NOTES TO THE FINANCIAL STATEMENTS OCTOBER 31, 2023

NOTE 3. LONG-TERM DEBT (Continued)

	November 1,			C	October 31,
	2022	Additions	Retirements		2023
Bonds Payable	\$ 2,020,000	\$ -0-	\$ 60,000	\$	1,960,000
		Amount Due Wit	hin One Year	\$	65,000
		Amount Due Afte	er One Year		1,895,000
		Bonds Payable		\$	1,960,000

As of October 31, 2023, the debt service requirements on the bonds outstanding were as follows:

Fiscal Year	 Principal	Interest		Total
2024	\$ 65,000	\$	84,065	\$ 149,065
2025	65,000		81,465	146,465
2026	70,000		78,765	148,765
2027	70,000		75,965	145,965
2028	75,000		73,065	148,065
2029-2033	415,000		317,380	732,380
2034-2038	525,000		218,265	743,265
2039-2043	675,000		82,347	757,347
	\$ 1,960,000	\$	1,011,317	\$ 2,971,317

The bonds are payable from the proceeds of an ad valorem tax levied upon all property subject to taxation within the District, without limitation as to rate or amount. The District has authorized but unissued tax bonds totaling \$27,500,000 for economic development and road facilities. During the year ended October 31, 2023, the District levied an ad valorem debt service tax at the rate of \$0.00371 per \$100 of assessed valuation, which resulted in a tax levy of \$148,217 on the adjusted taxable valuation of \$3,995,067,526 for the 2023 tax year. The bond order requires the District levy and collect an ad valorem debt service tax sufficient to pay interest and principal on bonds when due and the cost of assessing and collecting taxes. See Note 7 for maintenance tax levy.

All property values and exempt status, if any, are determined by the appraisal district. Assessed values are determined as of January 1 of each year, at which time a tax lien attaches to the related property. Taxes are levied around October/November, are due upon receipt and are delinquent the following February 1. Penalty and interest attach thereafter.

NOTES TO THE FINANCIAL STATEMENTS OCTOBER 31, 2023

NOTE 4. SIGNIFICANT BOND ORDER AND LEGAL REQUIREMENTS

The District has covenanted that it will take all necessary steps to comply with the requirement that rebatable arbitrage earnings on the investment of the gross proceeds of the bonds, within the meaning of section 148 (f) of the Internal Revenue Code, be rebated to the federal government. The minimum requirement for determination of the rebatable amount is on each 5th-year anniversary of each issue.

The bond order states that the District is required to annually provide continuing disclosure of certain general financial information and operating data to the Municipal Securities Rulemaking Board through its Electronic Municipal Market Access ("EMMA") system. This information, along with the audited annual financial statements, is to be provided within six months after the end of each fiscal year and shall continue to be provided through the life of the bonds.

NOTE 5. DEPOSITS AND INVESTMENTS

Deposits

Custodial credit risk is the risk that, in the event of the failure of a depository financial institution, a government will not be able to recover deposits or will not be able to recover collateral securities that are in the possession of an outside party. The District's deposit policy for custodial credit risk requires compliance with the provisions of Texas statutes. Texas statutes require that any cash balance in any fund shall, to the extent not insured by the Federal Deposit Insurance Corporation or its successor, be continuously secured by a valid pledge to the District of securities eligible under the laws of Texas to secure the funds of the District, having an aggregate market value, including accrued interest, at all times equal to the uninsured cash balance in the fund to which such securities are pledged. At fiscal year end, the carrying amount of the District's deposits was \$208,886 and the bank balance was \$226,382. The District was not exposed to custodial credit risk at fiscal year-end.

The carrying values of the deposits are included in the Governmental Funds Balance Sheet and the Statement of Net Position at October 31, 2023, as listed below:

	 Cash
GENERAL FUND	\$ 208,886

NOTES TO THE FINANCIAL STATEMENTS OCTOBER 31, 2023

NOTE 5. DEPOSITS AND INVESTMENTS (Continued)

Investments

Under Texas law, the District is required to invest its funds under written investment policies that primarily emphasize safety of principal and liquidity and that address investment diversification, yield, maturity, and the quality and capability of investment management, and all District funds must be invested in accordance with the following investment objectives: understanding the suitability of the investment to the District's financial requirements, first; preservation and safety of principal, second; liquidity, third; marketability of the investments if the need arises to liquidate the investment before maturity, fourth; diversification of the investment portfolio, fifth; and yield, sixth. The District's investments must be made "with judgment and care, under prevailing circumstances, that a person of prudence, discretion, and intelligence would exercise in the management of the person's own affairs, not for speculation, but for investment, considering the probable safety of capital and the probable income to be derived." No person may invest District funds without express written authority from the Board of Directors.

Texas statutes include specifications for and limitations applicable to the District and its authority to purchase investments as defined in the Public Funds Investment Act. The District has adopted a written investment policy to establish the guidelines by which it may invest. This policy is reviewed annually. The District's investment policy may be more restrictive than the Public Funds Investment Act.

The District invests in TexPool, an external investment pool that is not SEC-registered. The Texas State Comptroller has oversight of TexPool. Federated Hermes, Inc. manages the daily operations of TexPool under a contract with the Comptroller. TexPool measures all of its portfolio assets at amortized cost. As a result, the District also measures its investments in TexPool at amortized cost for financial reporting purposes. There are no limitations or restrictions on withdrawals from TexPool.

As of October 31, 2023, the District had the following investments and maturities:

Fund and Investment Type	Fair Value	Maturities in Less Than 1 Year
GENERAL FUND TexPool	\$15,104,934	\$15,104,934
DEBT SERVICE FUND TexPool	167,778	167,778
TOTAL INVESTMENTS	\$15,272,712	\$15,272,712

NOTES TO THE FINANCIAL STATEMENTS OCTOBER 31, 2023

NOTE 5. DEPOSITS AND INVESTMENTS (Continued)

Investments (Continued)

Credit risk is the risk that the issuer or other counterparty to an investment will not fulfill its obligations. At October 31, 2023, the District's investment in TexPool was rated AAAm by Standard and Poor's.

Interest rate risk is the risk that changes in interest rates will adversely affect the fair value of an investment. The District considers the investment in TexPool to have a maturity of less than one year due to the fact the share position can usually be redeemed each day at the discretion of the District, unless there has been a significant change in value.

Restrictions

All cash and investments of the Debt Service Fund are restricted for the payment of debt service.

NOTE 6. CAPITAL ASSETS

Capital asset activity for the year ended October 31, 2023:

	N	ovember 1,	_		_	_	O	ctober 31,
		2022	I	ncreases	I	Decreases		2023
Capital Assets Subject								
to Depreciation								
Furniture and Equipment	\$	80,984	\$		\$		\$	80,984
Vehicle		25,426						25,426
Art		900,000						900,000
Total Capital Assets								
Subject to Depreciation	\$	1,006,410	\$	- 0 -	\$	- 0 -	\$	1,006,410
Accumulated Depreciation								
Furniture and Equipment	\$	79,698	\$	1,259	\$		\$	80,957
Vehicle		13,848		5,085				18,933
Art		187,644		22,500				210,144
Total Accumulated Depreciation	\$	281,190	\$	28,844	\$	- 0 -	\$	310,034
Total Depreciable Capital Assets, Net of								
Accumulated Depreciation	\$	725,220	\$	(28,844)	\$	- 0 -	\$	696,376

NOTES TO THE FINANCIAL STATEMENTS OCTOBER 31, 2023

NOTE 7. MAINTENANCE TAXES

At an election held August 9, 1997, voters authorized a maintenance tax at a rate to be determined by the Board of Directors per \$100 valuation on all property within the District, subject to taxation. In addition, at an election held September 14, 2002, voters authorized the assumption and payment of the maintenance taxes for areas added by the Texas Legislature in 2001. During the year ended October 31, 2023, the District levied an ad valorem tax rate of \$0.13129 per \$100 of assessed valuation, which resulted in a tax levy of \$5,245,124 on the adjusted taxable valuation of \$3,995,067,526 for the 2023 tax year. The 2023 tax levy has been fully deferred.

NOTE 8. LEASE AGREEMENT

Effective November 1, 2021, the District executed an office lease agreement for the lease of the office space at 3120 Southwest Freeway, Suites 101 and 102. Right-of-use assets, current year amortization expense and accumulated amortization is summarized below:

	No	ovember 1, 2022	Iı	ncreases	I	Decreases	O	etober 31, 2023
Right-to-Use Assets Subject								
to Amortization								
Office Space	\$	482,900	\$	- 0 -	\$	- 0 -	\$	482,900
Accumulated Amortization								
Office Space	\$	89,151	\$	89,151	\$	- 0 -	\$	178,302
Total Right-to-Use Assets, Net of								
Accumulated Amortization	\$	393,749	\$	(89,151)	\$	- 0 -	\$	304,598

The first five months of base rent is abated. The security deposit is \$13,025. The office lease accrues interest at 4.25% annually with monthly payments of \$7,646 in year one, \$7,847 in year two, \$8,048 in year three, \$8,250 in year four, and \$8,451 in year five. The District made 12 lease payments during the current fiscal year which totaled \$137,230, of which \$91,038 applied to principal and \$46,192 applied to interest and the District's proportionate share of operating costs. The changes in lease liability during the current fiscal year are summarized as follows:

Lease Payable, November 1, 2022	\$ 420,117
Less: Lease Principal Paid	 (91,038)
Lease Payable, October 31, 2023	\$ 329,079

NOTES TO THE FINANCIAL STATEMENTS OCTOBER 31, 2023

NOTE 8. LEASE AGREEMENT (Continued)

Future lease payments are summarized below:

Fiscal Year	P	rincipal	I	nterest	 Total
2024	\$	93,397	\$	2,176	\$ 95,573
2025		95,757		2,231	97,988
2026		98,117		2,286	100,403
2027		41,808		445	 42,253
	\$	329,079	\$	7,138	\$ 336,217

NOTE 9. RELATED PARTY ACTIVITY

Pursuant to the City of Houston Ordinance No. 1999-767, the City (acting under the provisions of Chapter 311 of the Texas Tax Code) designated a reinvestment zone within the Upper Kirby area to be known as Reinvestment Zone No. 19 (the TIRZ). The function of the TIRZ is to promote development of the area pursuant to a project and financing plan (as set forth in City of Houston ordinance No. 1999-773) using monies derived from a related tax increment fund collected and maintained by the City. The TIRZ plan specifies projects that include utility system improvements, safety and security improvements, traffic mobility improvements, and public recreation and public service improvements.

The Upper Kirby Redevelopment Authority (the UKRA) is a Texas local government nonprofit corporation created to assist and act on behalf of the TIRZ in the implementation of the TIRZ plan. The Texas Secretary of State Certificate of Incorporation for the UKRA was effective March 27, 2002. Pursuant to a tri-party agreement between the UKRA, the TIRZ and the City (approved by City of Houston ordinance 2002-709), the UKRA has assumed administrative, management, and financial activities and function on behalf of the TIRZ. Pursuant to a management agreement (revised on November 21, 2002) between the District and UKRA, the District, in turn, has undertaken certain administrative and management services on behalf of UKRA. As part of its responsibilities, the District will provide central coordination for the design, planning, construction and implementation of the UKRA/TIRZ projects and activities to be undertaken. The management agreement provides that the UKRA will pay the District \$96,000 per year (prorated monthly) for such services, including the provision of certain management and operating personnel, office space, office equipment and supplies, and other related operating costs. Effective November 1, 2013, this amount increased to \$120,000 per year.

NOTES TO THE FINANCIAL STATEMENTS OCTOBER 31, 2023

NOTE 10. RISK MANAGEMENT

The District is exposed to various risks of loss related to torts, theft of, damage to and destruction of assets; error and omission; and natural disasters. The District carries commercial insurance for its fidelity bonds and participates in the Texas Municipal League Intergovernmental Risk Pool (TML) to provide general liability, property coverage, pollution liability, auto liability, law enforcement liability, public officials liability and workers compensation coverage. The District, along with other participating entities, contributes annual amounts determined by TML's management. As claims arise, they are submitted and paid by TML. There have been no significant reductions in coverage from the prior year and settlements have not exceeded coverage in the past three years.

NOTE 11. CONTRIBUTION OF ARTWORK

Upper Kirby District Foundation (UKDF) commissioned and acquired a sculpture known as *Tree* and *Three Flowers* which was installed and incorporated into a City-of-Houston-owned road median in public right-of-way on Kirby Drive within the District. UKDF transferred ownership of the artwork installation to the District. This is reflected in the capital assets at \$900,000, which is the cost of the sculpture plus transportation and installation costs. Although the artwork is virtually indestructible, the District has chosen to depreciate the value over a period of 40 years.

NOTE 12. GRANTS

On July 28, 2014, the District was awarded an FTA Urbanized Area Formula Grant for pedestrian and transit access improvements in several locations within the District including along Westheimer West from Buffalo Speedway to Kirby as well as Shepherd Boulevard Reconstruction. In prior years, the District received \$1,899,696 in grant revenues for project TX-95-X073-00 and remitted these funds to UKRA for construction costs previously paid by UKRA

On February 26, 2019, the District was awarded an FTA Urbanized Area Formula Grant for pedestrian and transit access improvements along Shepherd from Westheimer to US 59 and Farnham from Richmond to US 59. In prior years, the District received \$1,358,244 in grant revenues for project TX-2019-010-00, and remitted these funds to UKRA for construction costs previously paid by UKRA In the current year, the District received \$1,460,156 in grant revenues for project TX-2019-010-00, and remitted these funds to UKRA for construction costs previously paid by UKRA.



REQUIRED SUPPLEMENTARY INFORMATION
OCTOBER 31, 2023

HARRIS COUNTY IMPROVEMENT DISTRICT NO. 3 SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL - GENERAL FUND FOR THE YEAR ENDED OCTOBER 31, 2023

	Original and Final Budget	Actual	Variance Positive (Negative)
REVENUES Property Taxes Penalty and Interest Contract Patrol Grant Revenues Investment Revenues Miscellaneous Revenues TOTAL REVENUES	\$ 4,511,945 18,000 25,000 \$ 4,554,945	\$ 4,699,169 17,598 18,883 1,460,156 616,767 491 \$ 6,813,064	\$ 187,224 17,598 883 1,460,156 591,767 491 \$ 2,258,119
EXPENDITURES	\$ 1,00 1,5 10	* 0,012,001	<u> </u>
Service Operations: Security and Public Safety Planning and Urban Design Public Relations and Business Development Program Support Services Capital Outlay Debt Service:	\$ 626,486 3,575,755 560,337 470,067	\$ 562,902 2,678,319 374,310 689,970	\$ 63,584 897,436 186,027 (219,903)
Lease, Principal and Interest Principal Interest	91,038 55,527	137,230	(137,230) 91,038 55,527
TOTAL EXPENDITURES	\$ 5,379,210	\$ 4,442,731	\$ 936,479
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	\$ (824,265)	\$ 2,370,333	\$ 3,194,598
OTHER FINANCING SOURCES(USES) Transfers (Out)	\$ -0-	\$ 4,698	\$ 4,698
NET CHANGE IN FUND BALANCE	\$ (824,265)	\$ 2,375,031	\$ 3,199,296
FUND BALANCE - NOVEMBER 1, 2022	12,893,638	12,893,638	
FUND BALANCE - OCTOBER 31, 2023	\$ 12,069,373	\$ 15,268,669	\$ 3,199,296



SUPPLEMENTARY INFORMATION – REQUIRED BY GOVERNMENT AUDITING STANDARDS

OCTOBER 31, 2023

McCALL GIBSON SWEDLUND BARFOOT PLLC

Certified Public Accountants

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Independent Auditor's Report on Internal Control over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with *Government Auditing Standards*

Board of Directors Harris County Improvement District No. 3 Harris County, Texas

We have audited, in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the governmental activities and each major fund of Harris County Improvement District No. 3 ("the District") as of and for the year ended October 31, 2023, and the related notes to the financial statements, which collectively comprise the District's basic financial statements and have issued our report thereon dated February 20, 2024.

Report on Internal Control over Financial Reporting

In planning and performing our audit of the financial statements, we considered the District's internal control over financial reporting (internal control) as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the District's internal control. Accordingly, we do not express an opinion on the effectiveness of the District's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the District's financial statements will not be prevented, or detected and corrected, on a timely basis. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses or significant deficiencies may exist that were not identified.

Board of Directors Harris County Improvement District No. 3

Report on Compliance and Other Matters

As part of obtaining reasonable assurance about whether the District's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the District's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the District's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

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McCall Gibson Swedlund Barfoot PLLC Certified Public Accountants Houston, Texas

February 20, 2024

McCALL GIBSON SWEDLUND BARFOOT PLLC

Certified Public Accountants

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Independent Auditor's Report on Compliance for Each Major Program and on Internal Control over Compliance Required by the Uniform Guidance

Board of Directors Harris County Improvement District No. 3 Harris County, Texas

Report on Compliance for Each Major Federal Program

Opinion on Each Major Federal Program

We have audited Harris County Improvement District No. 3's (the "District") compliance with the types of compliance requirements identified as subject to audit in the *OMB Compliance Supplement* that could have a direct and material effect on each of the District's major federal programs for the year ended October 31, 2023. The District's major federal programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs.

In our opinion, the District complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal programs for the year ended October 31, 2023.

Basis for Opinion on Each Major Federal Program

We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and the audit requirements of Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Our responsibilities under those standards and the Uniform Guidance are further described in the Auditor's Responsibilities for the Audit of Compliance section of our report.

We are required to be independent of the District and to meet our other ethical responsibilities, in accordance with relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion on compliance for each major federal program. Our audit does not provide a legal determination of the District's compliance with the compliance requirements referred to above.

Responsibilities of Management for Compliance

Management is responsible for compliance with the requirements referred to above and for the design, implementation, and maintenance of effective internal control over compliance with the requirements of laws, statutes, regulations, rules, and provisions of contracts or grant agreements applicable to the District's federal programs.

Auditor's Responsibility for the Audit of Compliance

Our objectives are to obtain reasonable assurance about whether material noncompliance with the compliance requirements referred to above occurred, whether due to fraud or error, and express an opinion on the District's compliance based on our audit. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards, *Government Auditing Standards*, and the Uniform Guidance will always detect material noncompliance when it exists. The risk of not detecting material noncompliance resulting from fraud is higher than for that resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Noncompliance with the compliance requirements referred to above is considered material if there is a substantial likelihood that, individually or in the aggregate, it would influence the judgment made by a reasonable user of the report on compliance about the District's compliance with the requirements of each major program as a whole.

In performing an audit in accordance with generally accepted auditing standards, *Government Auditing Standards*, and the Uniform Guidance, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material noncompliance, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the District's compliance with the compliance requirements referred to above and performing such other procedures as we considered necessary in the circumstances.
- Obtain an understanding of the District's internal control over compliance relevant to the audit in order to design audit procedures that are appropriate in the circumstances and to test and report on internal control over compliance in accordance with the Uniform Guidance, but not for the purpose of expressing an opinion on the effectiveness of the District's internal control over compliance. Accordingly, no such opinion is expressed.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and any significant deficiencies and material weaknesses in internal control over compliance that we identified during the audit.

Report on Internal Control Over Compliance

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. A material weakness in internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. A significant deficiency in internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the Auditor's Responsibilities for the Audit of Compliance section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies in internal control over compliance. Given these limitations, during our audit we did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses, as defined above. However, material weaknesses or significant deficiencies in internal control over compliance may exist that were not identified.

Our audit was not designed for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, no such opinion is expressed.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance. Accordingly, this report is not suitable for any other purpose.

M'Call Dibon Swedland Banfort PLIC

McCall Gibson Swedlund Barfoot PLLC Certified Public Accountants Houston Texas

February 20, 2024

HARRIS COUNTY IMPROVEMENT DISTRICT NO. 3 SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS FOR THE YEAR ENDED OCTOBER 31, 2023

Federal Grantor/Pass-through Grantor/Program or Cluster Title	Federal CFDA Number	Loan/Contract/Warrant Grant Award Number	Federal Expenditures	
U.S. Department of Transportation-Federal Transit	Administration	1:		
Federal Transit Cluster:				
Federal Transit-Formula Grants (Urbanized Area F	ormula Progran	n)		
HCID No. 3 FY 2018 STP Grant	20.507	TX-2019-010-00	\$ 1,460,156	
Total Expenditures of Federal Awards			\$ 1,460,156	



HARRIS COUNTY IMPROVEMENT DISTRICT NO. 3 NOTES TO SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS FOR THE YEAR ENDED OCTOBER 31, 2023

NOTE 1. BASIS OF PRESENTATION

The accompanying schedule of expenditures of federal award includes the federal grant activity of the District and is presented on the accrual basis of accounting. The information in this schedule is presented in accordance with the requirements of Title 2 U.S. Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards (Uniform Guidance). Therefore, some amounts presented in this schedule may differ from amounts presented in or used in the preparation of the basic financial statements.

NOTE 2. GRANT PROGRAMS

On July 28, 2014, the District was awarded an FTA Urbanized Area Formula Grant for pedestrian and transit access improvements in several locations within the District including along Westheimer West from Buffalo Speedway to Kirby as well as Shepherd Boulevard Reconstruction. In prior years, the District received \$1,899,696 in grant revenues for project TX-95-X073-00 and remitted these funds to UKRA for construction costs previously paid by UKRA.

On February 26, 2019, the District was awarded an FTA Urbanized Area Formula Grant for pedestrian and transit access improvements along Shepherd from Westheimer to US 59 and Farnham from Richmond to US 59. In prior years, the District received \$1,358,244 in grant revenues for project TX-2019-010-00, and remitted these funds to UKRA for construction costs previously paid by UKRA In the current year, the District received \$1,460,156 in grant revenues for project TX-2019-010-00, and remitted these funds to UKRA for construction costs previously paid by UKRA.

NOTE 3. MATCHING COSTS

Matching Costs, the nonfederal share of certain program costs, are not included on the Schedule.

NOTE 4. INDIRECT COSTS

The District has elected not to use the 10-percent de minimis indirect cost rate allowed under the Uniform Guidance.

Section I — Summary of Auditor's Results

Financial Statements
Type of auditor's report issued: Unmodified
Internal control over financial reporting:
• Material weakness(es) identified?
yes <u>X</u> no
Significant deficiencies(s) identified that are not considered to be material weaknesses? yesX None reported
Noncompliance material to financial statements noted?
yes <u>X</u> no
Federal Awards
Internal control over major programs:
• Material weakness(es) identified?
yes <u>X</u> no
Significant deficiencies(s) identified that are not considered to be material weakness(es)? yes X None reported
Type of auditor's report issued on compliance for major programs: Unmodified
Any audit findings disclosed that are required to be reported in accordance with 2 CFR 200.516 of Uniform Guidance yesX no

Identification	n of major programs:					
CFDA Numb	per(s)Name of Federal Progr	ram or Cluster				
20.507 Department of Transportation Federal Transit Cluster Formula Grants (Urbanized Area Formula Program)						
Dollar thresh	old used to distinguish					
between type	e A and type B programs:	\$750,000				
Audited Qua	lified as low-risk auditee?	yes	X	no		

Section II — Financial Statement Findings

None

Section III — Federal Award Findings and Questioned Costs

None

HARRIS COUNTY IMPROVEMENT DISTRICT NO. 3 SCHEDULE OF PRIOR AUDIT FINDINGS FOR THE YEAR ENDED OCTOBER 31, 2023

None

HARRIS COUNTY IMPROVEMENT DISTRICT NO. 3 SUPPLEMENTARY INFORMATION – REQUIRED BY THE WATER DISTRICT FINANCIAL MANAGEMENT GUIDE OCTOBER 31, 2023

GENERAL FUND EXPENDITURES FOR THE YEAR ENDED OCTOBER 31, 2023

PERSONNEL EXPENDITURES (Including Benefits)	<u>\$</u>	860,036
PROFESSIONAL FEES: Auditing Legal Delinquent Tax Attorney	\$	22,250 58,788 4,625
TOTAL PROFESSIONAL FEES	\$	85,663
CONTRACTED SERVICES: Appraisal District Bookkeeping Tax Consultant	\$	35,413 157,396 5,123
TOTAL CONTRACTED SERVICES	\$	197,932
ADMINISTRATIVE EXPENDITURES: Dues and subscriptions Insurance Office - Other Vehicle	\$	18,590 22,460 51,133 1,403
TOTAL ADMINISTRATIVE EXPENDITURES	\$	147,376
PLANNING AND URBAN DESIGN	\$	2,678,319
PUBLIC RELATIONS AND BUSINESS DEVELOPMENT	\$	374,310

GENERAL FUND EXPENDITURES FOR THE YEAR ENDED OCTOBER 31, 2023

SECURITY AND PUBLIC SAFETY			\$	562,902
SUPPORT ALLOCATIONS FROM:				
TIRZ No. 19 - Administrative Reimbursement			\$	(144,000)
ALLOCATION TO:				
Security and Public Safety			\$	(99,977)
Planning and Urban Design				(214,236)
Public Relations and Business Development				(142,824)
TOTAL OTHER EXPENDITURES			\$	(457,037)
DEBT SERVICE:				
Lease Principal				91,038
Lease Interest				46,192
TOTAL DEBT SERVICE			\$	137,230
TOTAL EXPENDITURES			\$	4,442,731
Number of persons employed by the District	_6_	Full-Time	26	Part-Time

INVESTMENTS OCTOBER 31, 2023

Funds	Identification or Certificate Number	Interest Rate	Maturity Date	Balance at End of Year	Accrued Interest Receivable at End of Year	
GENERAL FUND						
TexPool	0001	Varies	Daily	\$ 6,349,685	\$	
TexPool	0002	Varies	Daily	8,755,249		
TOTAL GENERAL FUND				\$ 15,104,934	\$ -0-	
DEBT SERVICE FUND TexPool	0003	Varies	Daily	167,778		
TOTAL - ALL FUNDS				\$ 15,272,712	\$ -0-	

TAXES LEVIED AND RECEIVABLE FOR THE YEAR ENDED OCTOBER 31, 2023

	Maintena	nce T	axes	Debt Service Taxes			
TAXES RECEIVABLE - NOVEMBER 1, 2022 Adjustments to Beginning Balance	\$ 4,832,515 (70,143)	\$	4,762,372	\$	155,976 (2,087)	\$	153,889
Original 2023 Tax Levy Adjustment to 2023 Tax Levy TOTAL TO BE ACCOUNTED FOR	\$ 5,126,725 118,399	<u> </u>	5,245,124 10,007,496	\$	144,871 3,346	 \$	148,217 302,106
TAX COLLECTIONS: Prior Years Current Year	\$ 4,699,169		4,699,169	\$	151,763		151,763
TAXES RECEIVABLE - OCTOBER 31, 2023		<u>\$</u>	5,308,327			\$	150,343
TAXES RECEIVABLE BY YEAR: 2023 2022 2021 2020 2019 2018 2017 2016 2015 2014 2013 2012 2011 and prior		\$	5,245,124 20,685 5,028 10,268 3,779 3,234 4,032 2,624 2,389 3,243 3,349 914 3,658			\$	148,217 668 168 330 131 121 158 101 99 154 196
SUBTOTAL		\$	5,308,327			\$	150,343
Allowance for Doubtful Accounts TOTAL		\$	(78,220) 5,230,107				

See accompanying independent auditor's report.

HARRIS COUNTY IMPROVEMENT DISTRICT NO. 3

TAXES LEVIED AND RECEIVABLE FOR THE YEAR ENDED OCTOBER 31, 2023

	2023	2022	2021	2020
TOTAL PROPERTY VALUATIONS	\$ 3,995,067,526	\$ 3,711,744,430	\$ 3,410,243,595	\$ 3,367,507,333
TAX RATES PER \$100 VALUATION:				
Debt Service	\$ 0.00371	\$ 0.00422	\$ 0.00437	\$ 0.00420
Maintenance	0.13129	0.13078	0.13063	0.13080
TOTAL TAX RATES PER \$100 VALUATION	\$ 0.13500	\$ 0.13500	\$ 0.13500	\$ 0.13500
ADJUSTED TAX LEVY*	\$ 5,393,341	\$ 4,919,531	\$ 4,564,664	\$ 4,546,135
PERCENTAGE OF TAXES COLLECTED TO TAXES LEVIED	<u> </u>	<u>99.57</u> %	99.89 %	99.77 %

^{*} Based upon adjusted tax at time of audit for the period in which the tax was levied.



HARRIS COUNTY IMPROVEMENT DISTRICT NO. 3 LONG-TERM DEBT SERVICE REQUIREMENTS OCTOBER 31, 2023

SERIES-2013

			~ 2 1.	120 2010			
Due During Fiscal Years Ending October 31	Principal Due February 15		Fe	aterest Due ebruary 15/ August 15	Total		
2024	\$	65,000	\$	84,065	\$	149,065	
2025	Ф	65,000	Φ	81,465	Φ	149,003	
2026		70,000		78,765		148,765	
2020				*		*	
		70,000		75,965		145,965	
2028		75,000		73,065		148,065	
2029		75,000		70,065		145,065	
2030		80,000		66,965		146,965	
2031		85,000		63,665		148,665	
2032		85,000		60,180		145,180	
2033		90,000		56,505		146,505	
2034		95,000		52,620		147,620	
2035		100,000		48,425		148,425	
2036		105,000		43,915		148,915	
2037		110,000		39,185		149,185	
2038		115,000		34,120		149,120	
2039		120,000		28,715		148,715	
2040		130,000		22,965		152,965	
2041		135,000		16,802		151,802	
2042		140,000		10,340		150,340	
2043		150,000		3,525		153,525	
40 4 3		130,000		3,323		133,323	
	\$	1,960,000	\$	1,011,317	\$	2,971,317	

HARRIS COUNTY IMPROVEMENT DISTRICT NO. 3

CHANGE IN LONG-TERM BOND DEBT FOR THE YEAR ENDED OCTOBER 31, 2023

Description	Original Bonds Issued	Bonds Outstanding November 1, 2022
Harris County Improvement District No. 3 Unlimited Tax Bonds - Series 2013	\$ 2,500,000	\$ 2,020,000
Bond Authority:	Tax Bonds*	
Amount Authorized by Voters	\$ 30,000,000	
Amount Issued	2,500,000	
Remaining to be Issued	\$ 27,500,000	
Debt Service Fund cash, investments and cash with paying a October 31, 2023:	gents balance as of	<u>\$ 167,778</u>
Average annual debt service payment (principal and interest) of all debt:) for remaining term	<u>\$ 148,566</u>

See Note 3 for interest rates, interest payment dates and maturity dates.

^{*} Includes all bonds secured with tax revenues. Bonds in this category may also be secured with other revenues in combination with taxes. This amount also includes bonds authorized for refunding purposes.

Current	Year	Transactions
Carrent	I Cui	

		Retire	ments			Bonds	
Bonds Sold	P	rincipal]	nterest	Outstanding October 31, 2023		Paying Agent
							The Bank of New York Mellon Trust Company, N.A.
\$	\$	60,000	\$	86,565	\$	1,960,000	Dallas, TX

HARRIS COUNTY IMPROVEMENT DISTRICT NO. 3 COMPARATIVE SCHEDULE OF REVENUES AND EXPENDITURES GENERAL FUND - FIVE YEARS

			Amounts
	2023	2022	2021
REVENUES			
Property Taxes	\$ 4,699,169	\$ 4,201,683	\$ 4,280,856
Penalty and Interest	17,598	18,411	10,342
Contract Patrol	18,883	16,038	16,078
Grant Revenues	1,460,156	1,192,956	637,405
Investment Revenues	616,767	122,547	4,337
Miscellaneous Revenues	491	193	100
TOTAL REVENUES	\$ 6,813,064	\$ 5,551,828	\$ 4,949,118
EXPENDITURES			
Security and Public Safety	\$ 562,902	\$ 507,165	\$ 510,314
Planning and Urban Design	2,678,319	2,371,719	1,727,467
Public Relations and Business Development	374,310	334,231	335,943
Program Support Services Capital Outlay	827,200	689,316	700,539
TOTAL EXPENDITURES	\$ 4,442,731	\$ 3,902,431	\$ 3,274,263
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	\$ 2,370,333	\$ 1,649,397	\$ 1,674,855
OTHER FINANCING SOURCES (USES) Transfers In(Out)	\$ 4,698	\$ (58,362)	\$ -0-
Transition in (Out)	ψ 1,070	ψ (50,502)	Ψ 0
NET CHANGE IN FUND BALANCE	\$ 2,375,031	\$ 1,591,035	\$ 1,674,855
BEGINNING FUND BALANCE	12,893,638	11,302,603	9,627,748
ENDING FUND BALANCE	\$ 15,268,669	\$ 12,893,638	\$ 11,302,603

				reice	mag	e or rota	INE	venue			_
2020	 2019	2023		2022		2021		2020		2019	_
\$ 3,966,516 11,876 20,398	\$ 3,786,993 11,252 21,208	68.9 0.3 0.3	%	75.7 0.3 0.3	%	86.5 0.2 0.3	%	69.1 0.2 0.4	%	67.0 0.2 0.4	
 1,657,599 70,072 7,535	 1,642,768 162,541 19,409	21.4 9.1		21.5		12.9 0.1		28.9 1.2 0.1		29.1 2.9 0.3	
\$ 5,733,996	\$ 5,644,171	100.0	%	100.0	%	100.0	%	100.0	%	100.0	%
\$ 510,399 3,236,690 332,045 670,280 25,426	\$ 506,297 755,218 309,737 641,118	8.3 39.3 5.5 12.1	%	9.1 42.7 6.0 12.4	%	10.3 34.9 6.8 14.2	%	8.9 56.4 5.8 11.7 0.4	%	9.0 13.4 5.5 11.4	
\$ 4,774,840	\$ 2,212,370	65.2	%	70.2	%	66.2	%	83.2	%	39.3	%
\$ 959,156	\$ 3,431,801	34.8	%	29.8	%	33.8	%	16.8	%	60.7	%
\$ - 0 -	\$ - 0 -										
\$ 959,156 8,668,592	\$ 3,431,801 5,236,791										
\$ 9,627,748	\$ 8,668,592										

HARRIS COUNTY IMPROVEMENT DISTRICT NO. 3

COMPARATIVE SCHEDULE OF REVENUES AND EXPENDITURES DEBT SERVICE FUND - FIVE YEARS

			Amounts
	 2023	 2022	2021
REVENUES Property Taxes Investment Revenues	\$ 151,763 54,955	\$ 140,579 1,064	\$ 137,362 46
TOTAL REVENUES	\$ 206,718	\$ 141,643	\$ 137,408
EXPENDITURES Debt Service Principal Debt Service Interest and Fees	\$ 60,000 87,065	\$ 60,000 89,315	\$ 55,000 92,300
TOTAL EXPENDITURES	\$ 147,065	\$ 149,315	\$ 147,300
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	\$ 59,653	\$ (7,672)	\$ (9,892)
OTHER FINANCING SOURCES (USES) Transfers In	\$ (4,698)	\$ 58,362	\$ - 0 -
NET CHANGE IN FUND BALANCE	\$ 54,955	\$ 50,690	\$ (9,892)
BEGINNING FUND BALANCE	 112,823	 62,133	 72,025
ENDING FUND BALANCE	\$ 167,778	\$ 112,823	\$ 62,133

Percentage of Total Revenue

				reice	mag	e or rotal	Ne	venue			_
2020	2019	2023		2022		2021		2020	_	2019	_
\$ 137,229 841	\$ 141,635 2,513	73.4 26.6	%	99.2 0.8	%	100.0	%	99.4	%	98.3 1.7	
\$ 138,070	\$ 144,148	100.0	%	100.0	%	100.0	%	100.0	%	100.00	%
\$ 55,000 93,156	\$ 55,000 94,985	29.0 42.1	%	42.4 63.1	%	40.0 67.2	%	39.8 67.5	%	38.2 65.9	
\$ 148,156	\$ 149,985	71.1	%	105.5	%	107.2	%	107.3	%	104.1	%
\$ (10,086)	\$ (5,837)	28.9	%	(5.5)	%	(7.2)	%	(7.3)	%	(4.1)) %
\$ - 0 -	\$ - 0 -										
\$ (10,086)	\$ (5,837)										
 82,111	 87,948										
\$ 72,025	\$ 82,111										

HARRIS COUNTY IMPROVEMENT DISTRICT NO. 3 BOARD MEMBERS, KEY PERSONNEL AND CONSULTANTS OCTOBER 31, 2023

District Mailing Address - Harris County Improvement District No. 3

3120 Southwest Freeway, Suite 102

Houston, TX 77098

District Telephone Number - (713) 524-8000

Board Members	Term of Office (Appointed)	fo yea	of Office or the r ended er 31, 2023	Reimbi for the y	pense pense presents pear ended c 31, 2023	<u>Title</u>	
Albert P. Keller	06/21 06/25 (Appointed)	\$	-0-	\$	-0-	President	
Patricia Ann Chesnick	06/23 06/27 (Appointed)	\$	-0-	\$	-0-	Vice President	
Cort King	06/23 06/27 (Appointed)	\$	-0-	\$	-0-	Secretary/ Treasurer	
Christopher Gibbs	06/23 06/25 (Appointed)	\$	-0-	\$	-0-	Director	
Andrew Rice	10/23 06/25 (Appointed)	\$	-0-	\$	-0-	Director	

HARRIS COUNTY IMPROVEMENT DISTRICT NO. 3 BOARD MEMBERS, KEY PERSONNEL AND CONSULTANTS OCTOBER 31, 2023

Consultants:	Date Hired	yea	es for the ar ended er 31, 2023	Title
Sanford Kuhl Hagan Kugle Parker Kahn LLP	06/24/97	\$	58,788	Attorney
McCall Gibson Swedlund Barfoot PLLC	10/19/10	\$	22,250	Auditor
Linebarger Heard Goggan Blair Graham Pena & Sampson, LLP	04/03/01	\$	4,625	Delinquent Tax Attorney
Gunda Corporation Inc.	03/29/06	\$	30,483	Engineer
Utility Tax Service	01/18/22	\$	5,123	Tax Advisor
Harris County Tax Assessor/Collector	Legislative Action	\$	2,146	Tax Assessor/ Collector
Goodman Corporation	12/02/06	\$	37,153	Transportation Consultant
Hilltop Securities Inc.	04/23/13	\$	-0-	Financial Advisor
The Morton Accounting Services	07/16/13	\$	157,396	Bookkeeper